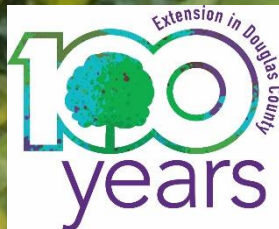


# Efficient and Resilient Specialty Crop Production Systems

Tom Buller

**K-STATE**  
Research and Extension

Douglas County





This material is funded in partnership by USDA, Risk Management Agency, under award number RM18RMEPP522C046"

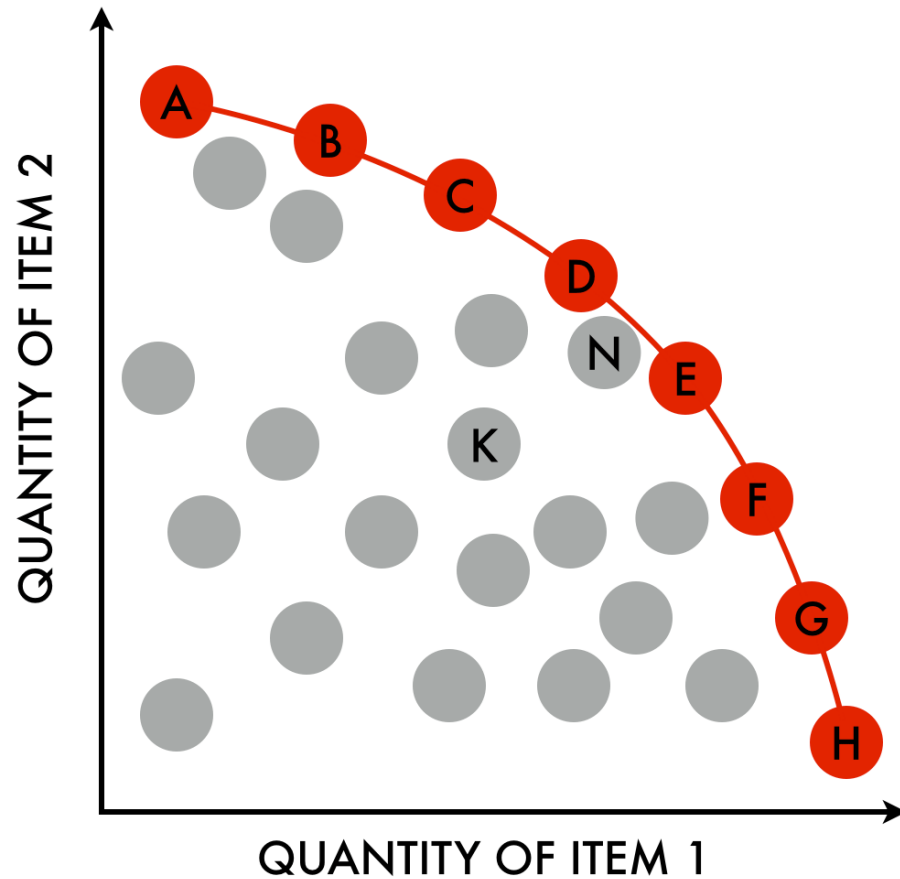


Douglas County





# What is efficiency?



- By Njr00 (Own work) [CC BY-SA 3.0 (<https://creativecommons.org/licenses/by-sa/3.0>)], via Wikimedia Commons



# Why efficiency?

- Scale neutral concept but scale dependent in application
- Applies everywhere across the farm
- Seeking the optimal



# Different ways to frame efficiency

- Yield/Unit Area (lbs or bu/acre)
- Yield/Labor Time
- Value/labor time
- Value/area (bed/row/square foot/acre)

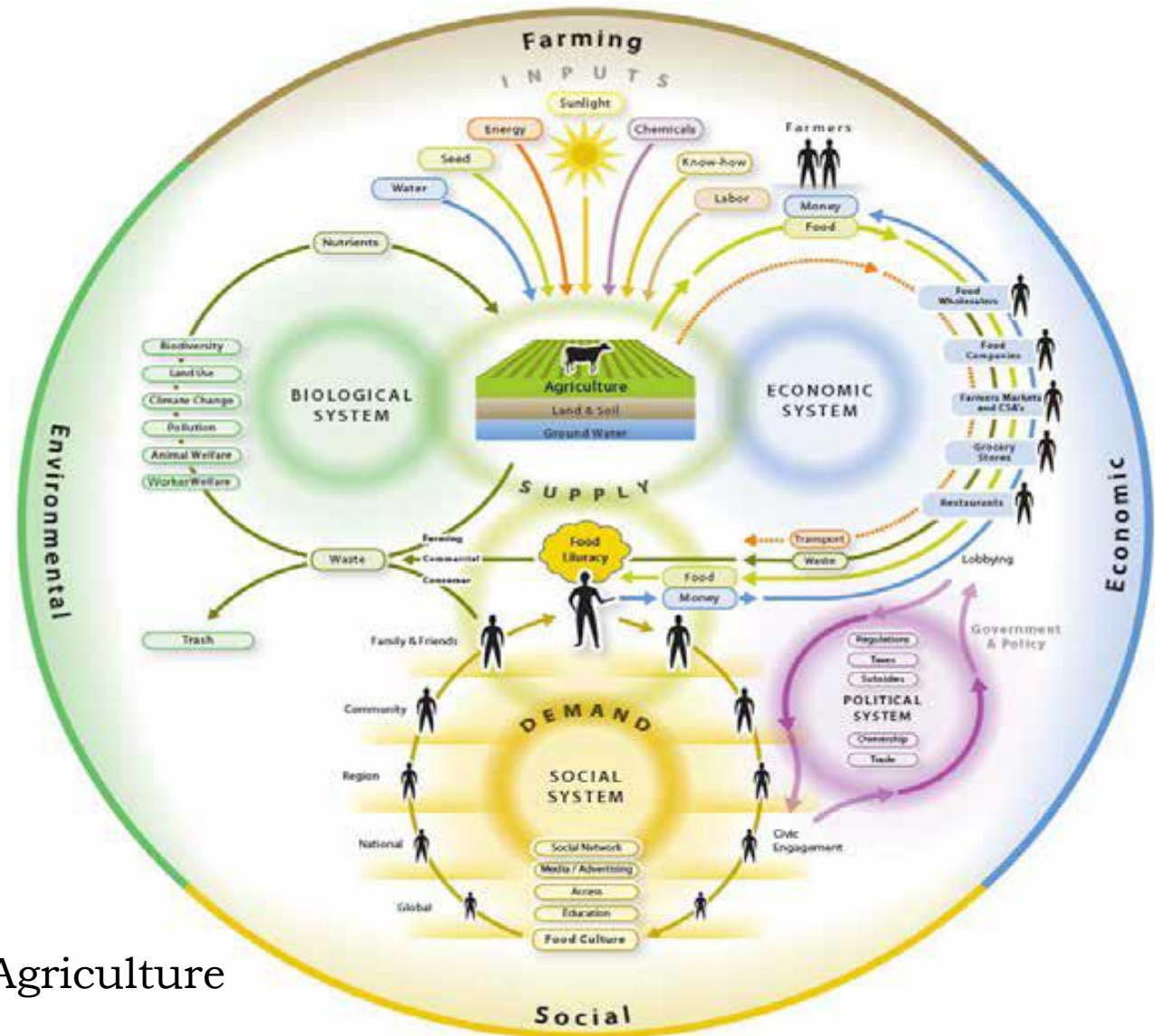
Net Income





# What are systems and why do we care?

- Relational
- Holistic



<https://www.sare.org/Learning-Center/Books/Systems-Research-for-Agriculture>



# Integrated Pest Management

- **Goal to manage pests not eliminate**
- **Scouting critical step- figure out what is going on before its an emergency**
- **Multiple Layers of Defense**
  - Preventive cultural practices
  - Mechanical Controls
  - Biological Treatments
  - Chemical



# How to decide what systems to optimize?

- What are your challenges?
- What are limiting resources?  
(time.....)
- What is your vision?





# Thinking efficiency

- Ask Why?
- Prioritize
- Make Data Driven Decisions
- Eliminate Waste
- Think of the whole system
- Learn from others



# Ask why 5 times

Why?

Why?

Why?

Why?

Why?



# Getting Priorities in Line

- *What is important is seldom urgent and what is urgent is seldom important.*  
-Dwight Eisenhower

	Urgent	Not Urgent
Important	1. Do it now!	2. Decide When to Schedule it
Not Important	3. Delegate	4. Delete





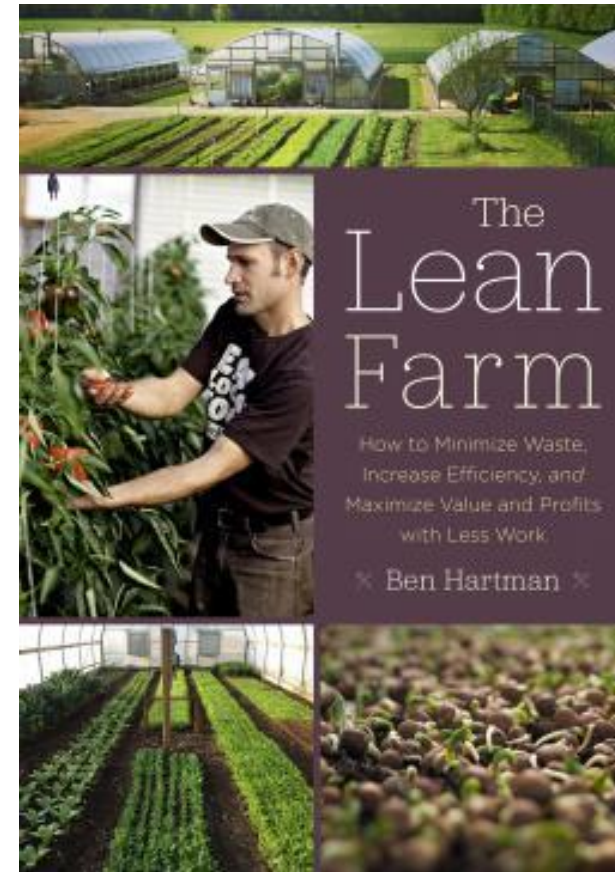
# Make Data driven decisions

- Veggie Compass
  - <http://www.veggiecompass.com/>
- Iowa State Vegetable Production Budgets
  - <https://www.extension.iastate.edu/agdm/crops/html/a1-17.html>



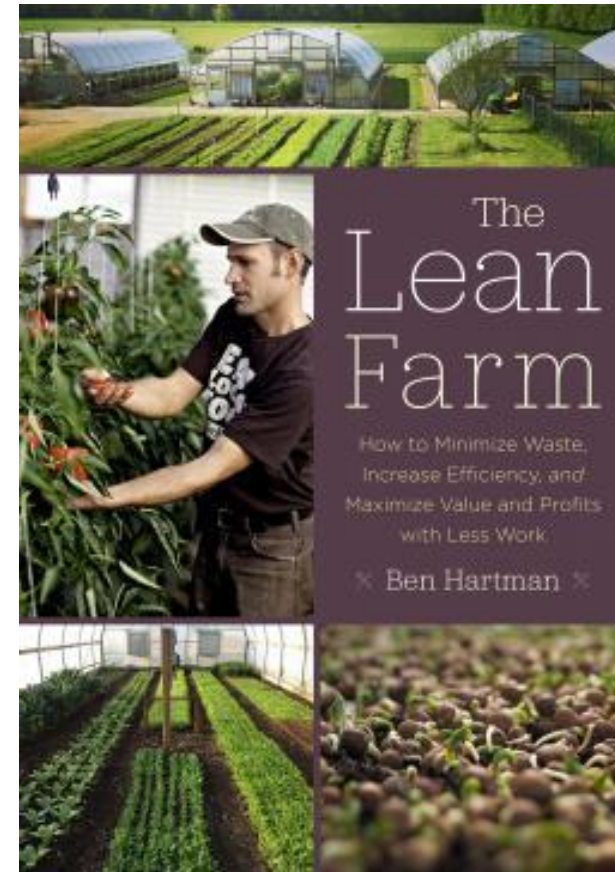
# Ben Hartman's 10 Types of Waste

- **1. Overproduction**
- **2. Waiting**
- **3. Transportation**
- **4. Overprocessing**
- **5. Inventory**
- **6. Motion**
- **7. Making Defective Products**
- **8. Overburdening**
- **9. Uneven Production/sales**
- **10. Unused Talent**



# Ben Hartman's 10 Types of Waste

- **1. Overproduction**
- 2. Waiting
- 3. Transportation
- 4. Overprocessing
- 5. Inventory
- 6. Motion
- 7. Making Defective Products
- 8. Overburdening
- 9. Uneven Production/sales
- 10. Unused Talent

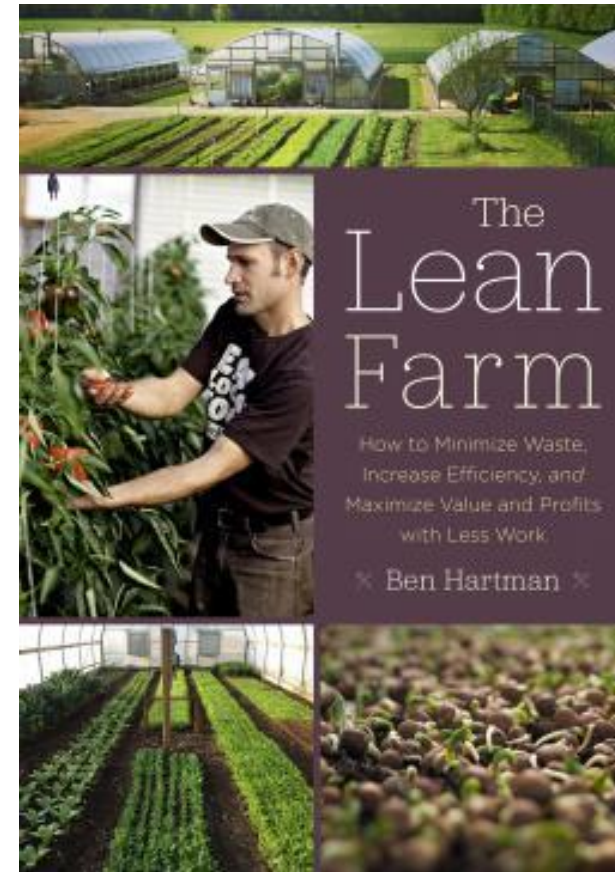






# Ben Hartman's 10 Types of Waste

- 1. Overproduction
- **2. Waiting**
- 3. Transportation
- 4. Overprocessing
- 5. Inventory
- 6. Motion
- 7. Making Defective Products
- 8. Overburdening
- 9. Uneven Production/sales
- 10. Unused Talent





make applesauce: cait

make soup: kay

pare pumpkin: erin

clean ed center: cait

cut + hang herbs: kay + tony

print GG fier: cait

wood burn sign: cait

Straw: 41  
(we bought 48)

ALL GEN  
ALL SEXU  
ALL ABILI  
ALL SPOK  
ALL AGES  
EVERYONE  
WE STAND  
YOU AR

Taylor Ma  
Aug 29 9  
28 9  
30 9  
Sept 16 9  
22 10



Bantam Rooster





KANSAS SENIOR FARMERS' MARKET NUTRITION PROGRAM  
Checks Accepted Here

If paying by check,  
please make payable to:  
Griggs Bros Farms



Sweet Onions  
\$1.00/Each  
*(tax included)*

Tomatoes  
\$2.00/LB.  
*(tax included)*

WELCOME

WASH BEFORE EATING

Welcome  
This stand operates on a cash basis.  
If it is cash:  
1. Make your selection  
2. Weigh it up on the scales  
3. Place payment in the slot in back of stand.  
Thank you for shopping for  
2024

Red Onions  
\$1.00 ea

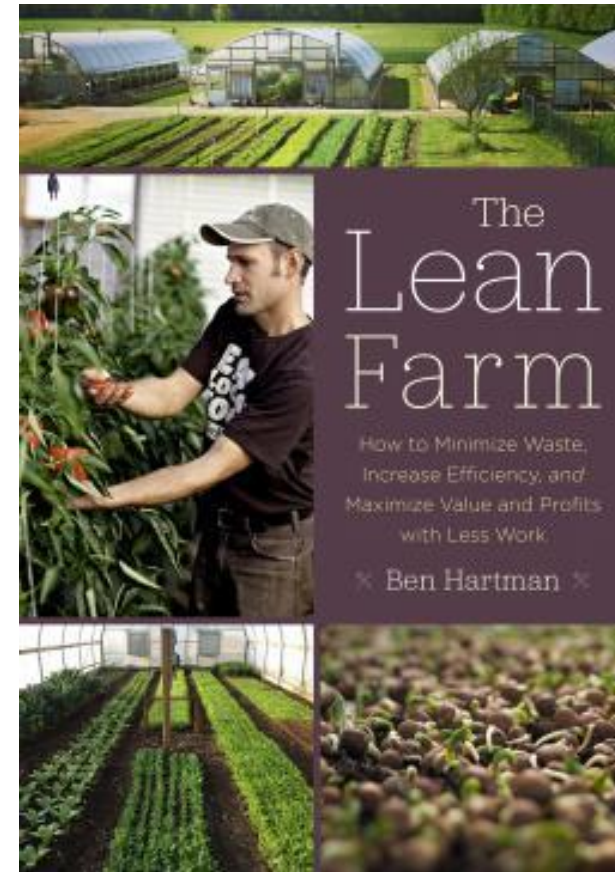


GOOD QUALITY  
CANNING  
TOMATOES  
AVAILABLE  
25 POUNDS BOX  
\$25.00  
CALL 7800 IF  
118-651-5864



# Ben Hartman's 10 Types of Waste

- 1. Overproduction
- 2. Waiting
- **3. Transportation**
- 4. Overprocessing
- 5. Inventory
- 6. Motion
- 7. Making Defective Products
- 8. Overburdening
- 9. Uneven Production/sales
- 10. Unused Talent



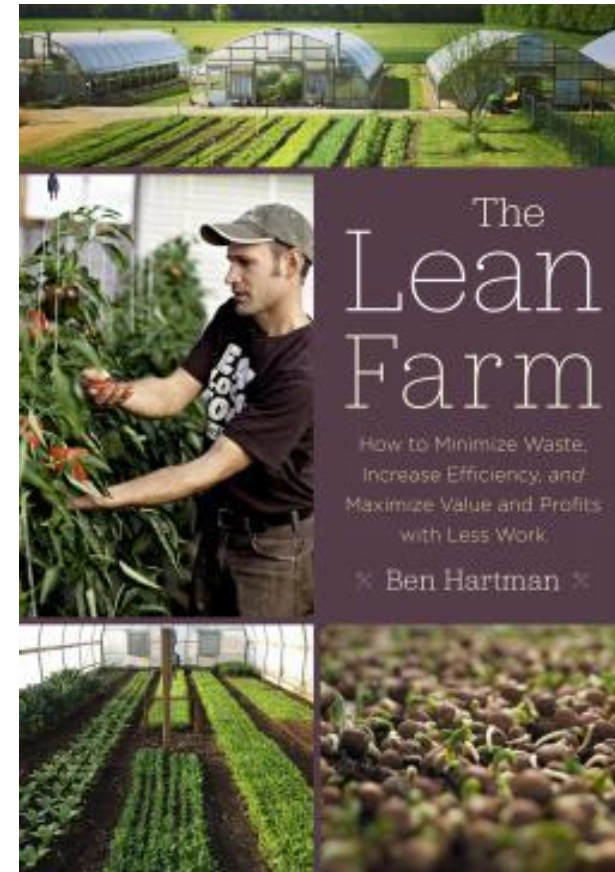






# Ben Hartman's 10 Types of Waste

- 1. Overproduction
- 2. Waiting
- 3. Transportation
- **4. Overprocessing**
- 5. Inventory
- 6. Motion
- 7. Making Defective Products
- 8. Overburdening
- 9. Uneven Production/sales
- 10. Unused Talent









CSA Today

- ① beans or green peas
- ② head lettuce (not romaine)
- ③ broccoli or peas
- ④ dill
- ⑤ green beans
- ⑥ strawberries

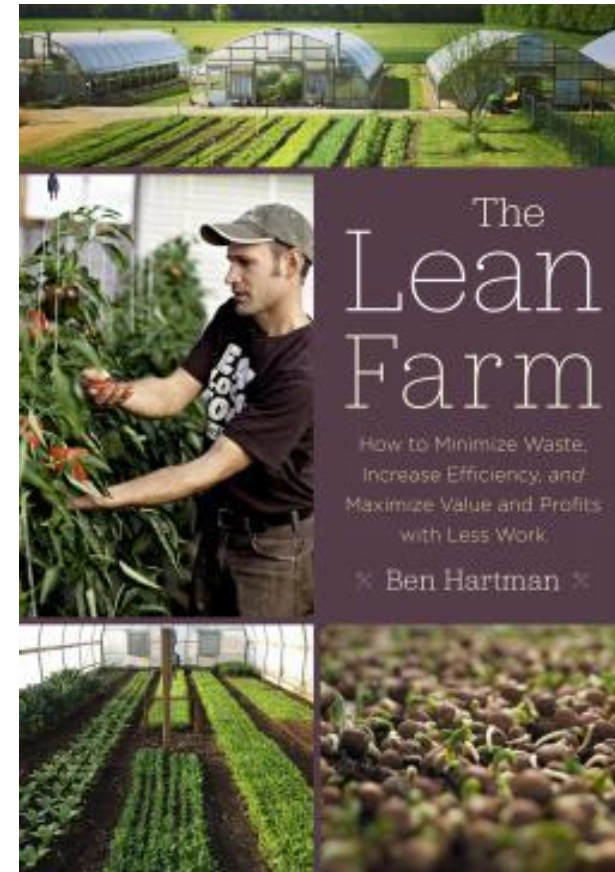
FOXY  
Organic





# Ben Hartman's 10 Types of Waste

- 1. Overproduction
- 2. Waiting
- 3. Transportation
- 4. Overprocessing
- **5. Inventory**
- 6. Motion
- 7. Making Defective Products
- 8. Overburdening
- 9. Uneven Production/sales
- 10. Unused Talent





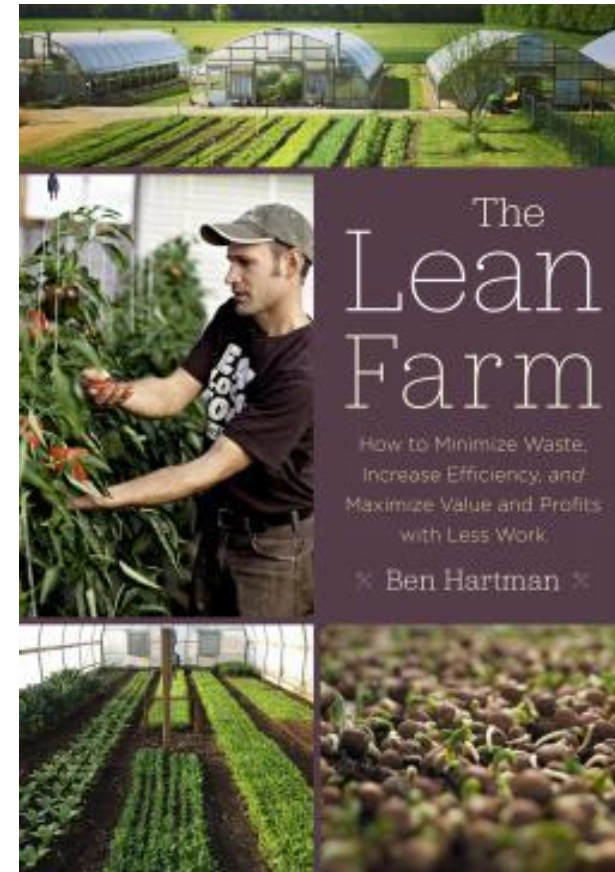
BEAUREGARD  
SWEET POTATOES  
\$2.00/lb.





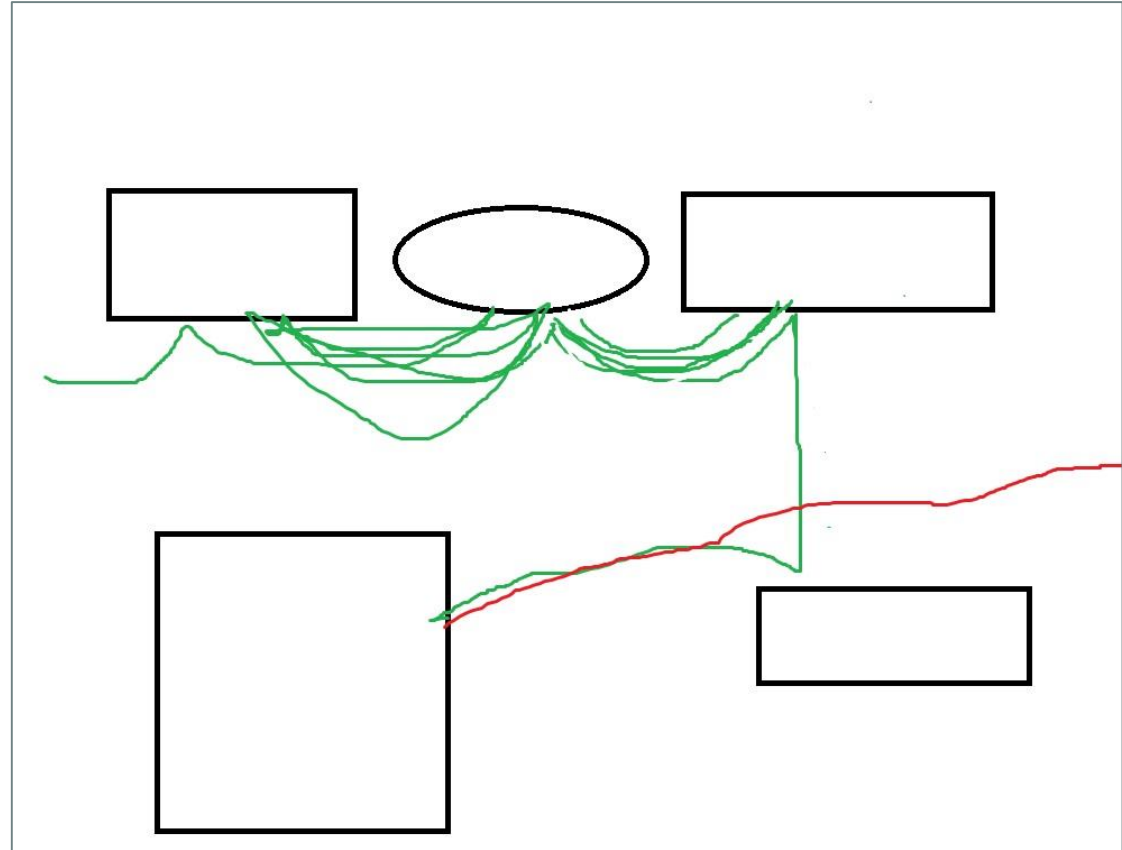
# Ben Hartman's 10 Types of Waste

- 1. Overproduction
- 2. Waiting
- 3. Transportation
- 4. Overprocessing
- 5. Inventory
- **6. Motion**
- 7. Making Defective Products
- 8. Overburdening
- 9. Uneven Production/sales
- 10. Unused Talent



# Minimize Moves

- Spaghetti Diagrams







**Evaluating and Demonstrating Weed Control Options for Direct Seeded Fall Vegetable Crops**

This project was funded by the Kansas State University Extension, Hays County, KS. The project was supported by the Kansas State University Extension, Hays County, KS. The project was supported by the Kansas State University Extension, Hays County, KS. The project was supported by the Kansas State University Extension, Hays County, KS.

**K-STATE**

**Evaluating and Demonstrating Weed Control Options for Direct Seeded Fall Vegetable Crops**

This project was funded by the Kansas State University Extension, Hays County, KS. The project was supported by the Kansas State University Extension, Hays County, KS. The project was supported by the Kansas State University Extension, Hays County, KS. The project was supported by the Kansas State University Extension, Hays County, KS.

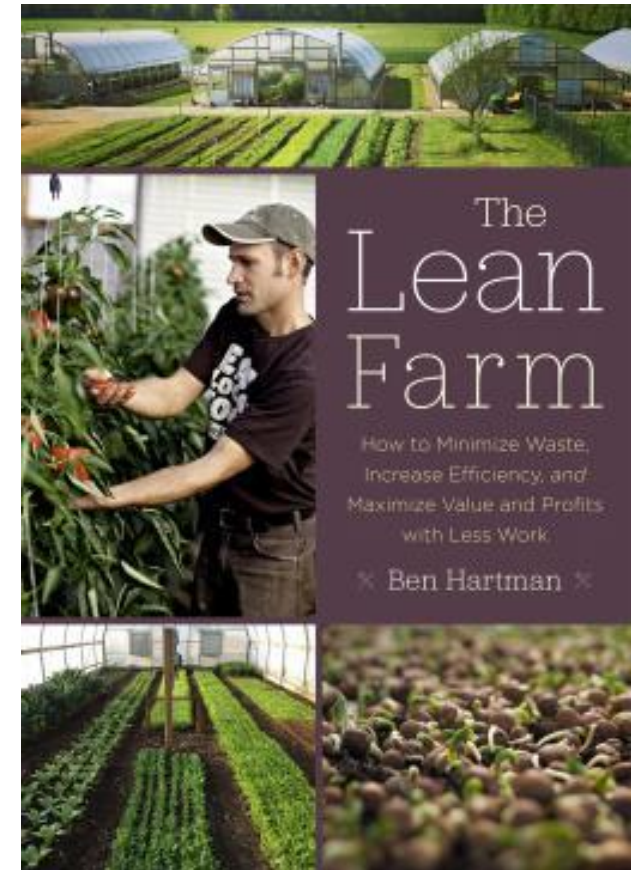
**K-STATE**





# Ben Hartman's 10 Types of Waste

- 1. Overproduction
- 2. Waiting
- 3. Transportation
- 4. Overprocessing
- 5. Inventory
- 6. Motion
- **7. Making Defective Products**
- 8. Overburdening
- 9. Uneven Production/sales
- 10. Unused Talent







# When you can avoid loses ?

## NAP

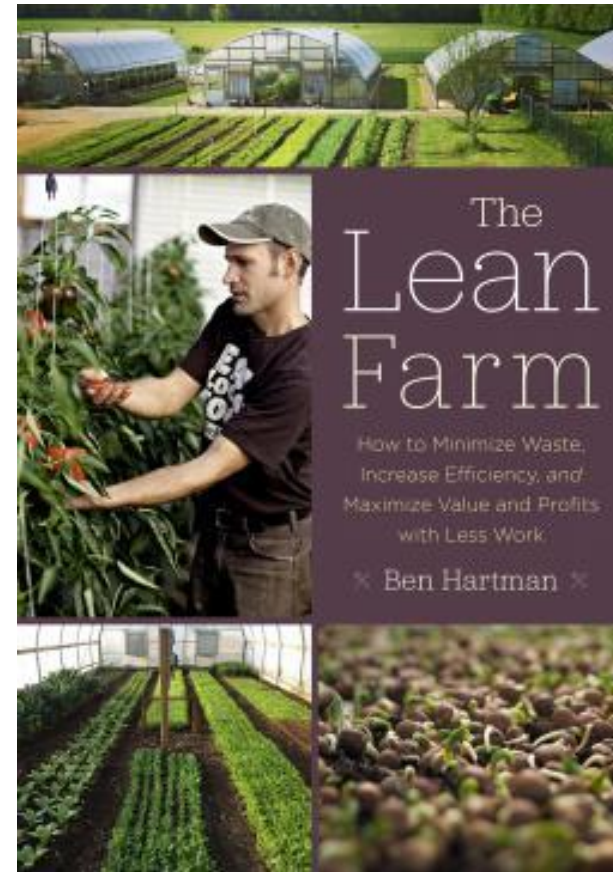
- Non-Insured Crop Disaster Assistance
  - Need Actual Production History (APH)
  - Verified Production Records
- 
- Whole Farm Revenue Insurance
    - The go to form of crop insurance for diversified operations
    - Also great for operations that don't grow traditional commodities
    - Records must be kept to verify production levels





# Ben Hartman's 10 Types of Waste

- 1. Overproduction
- 2. Waiting
- 3. Transportation
- 4. Overprocessing
- 5. Inventory
- 6. Motion
- 7. Making Defective Products
- **8. Overburdening**
- 9. Uneven Production/sales
- 10. Unused Talent



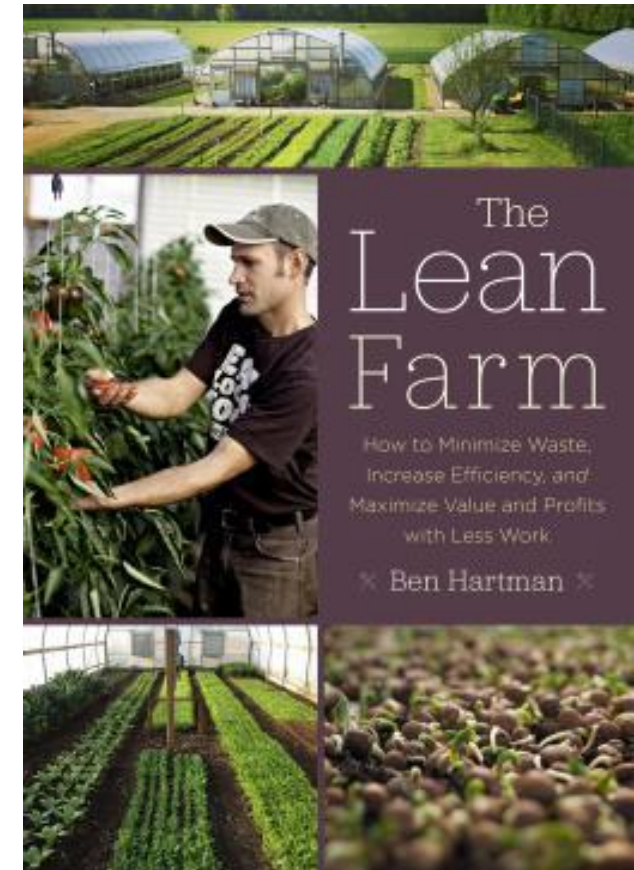






# Ben Hartman's 10 Types of Waste

- 1. Overproduction
- 2. Waiting
- 3. Transportation
- 4. Overprocessing
- 5. Inventory
- 6. Motion
- 7. Making Defective Products
- 8. Overburdening
- **9. Uneven Production/sales**
- 10. Unused Talent



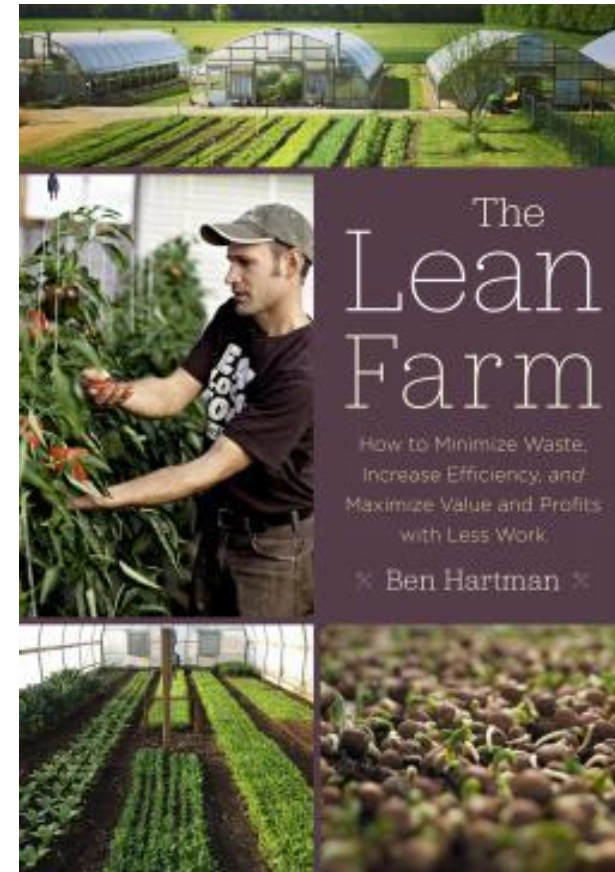






# Ben Hartman's 10 Types of Waste

- 1. Overproduction
- 2. Waiting
- 3. Transportation
- 4. Overprocessing
- 5. Inventory
- 6. Motion
- 7. Making Defective Products
- 8. Overburdening
- 9. Uneven Production/sales
- **10. Unused Talent**



# Unused talent?



**K-STATE**  
Research and Extension



*Funded in part through a  
Cooperative Agreement with the  
U.S. Small Business  
Administration.*





# Think of the whole system

## Worksheet 3 Greenhouse Costs

Copyright © Richard Wiswall 2009

Two types of greenhouse operations are portrayed: one for growing bedding plants and one for growing in-ground tomatoes. Both greenhouses are 21' x 96' hoop houses with two layers of plastic that are inflated. Each has a furnace, exhaust fan, intake shutters, and automatic controls. The longer-lived structure and equipment costs are totaled and divided by their useful life (20 years). Annual costs of heating fuel, electricity, and 5-year plastic covers are listed separately. Overhead expenses from Worksheet 1 (12.5% of total overhead) are added in after the annual expense subtotal. The bedding-plant greenhouse is more involved and listed first. The bedding-plant greenhouse benches hold 1000 flats (1020 size), and two flats can occupy the same bench space during the course of the bedding-plant season (one cycling of inventory). Worksheet 2 lists costs for plastic containers, soil, and the labor to fill the containers, as shown under *Production costs per flat*. Other production costs per flat are listed, with optional categories like thinning and fertilizing left blank for simplicity. The total cost per flat is a very useful number and will be used in the Crop Enterprise Budgets when crops are raised from transplants.

### Bedding Plants, March 1st Start-up

<b>Structure cost:</b> 21' x 96', 2-layer poly-covered hoop house	
Frame cost \$2400, installation \$1004 (80 hrs), wood \$300	3704.00
Furnace \$2000, fans \$800, installation \$377 (30 hrs)	3177.00
Benches \$500, plumbing \$400, irrigation \$400	1300.00

Total structure cost 8181.00

divide by # years of useful life 20

Annual structure cost 409.05

### Other annual expenses:

Poly cost \$600, installation \$100 (8 hrs), /5 years	140.00
Electricity 5 x \$15/month	75.00
Fuel for heat 300 gallons @ \$3/gallon	900.00
Watering labor 2 hrs x 50 times = 100 hrs	1255.00

Subtotal annual expenses 2370.00

Farm overhead allocation from Worksheet 1 2397.00

**Total annual expenses with overhead allotment:** **5176.05**

Greenhouse 1020 capacity: 1000 x 2 2000 one cycling of bench space

### Greenhouse annual c

### Production costs per

Cost of plastic flat, soil

Cost of seed in flat

Labor to seed flat: 12 fl

*If needed subtotal/# of fl*

Labor: transplant to 1st

2nd plastic flat, soil, la

Subtotal for transplant

Labor moving: 60 flats/

Labor to thin: 100 flats/

Fertilizer cost: \$0.02/fla

Fertilizer labor: \$0.05/fl

### Total cost per flat:















<https://www.rainfloirrigation.com/>











# THE PAPERPOT TRANSPLANTER

Turn Hours Of Labor Into Minutes!

<https://paperpot.co/>









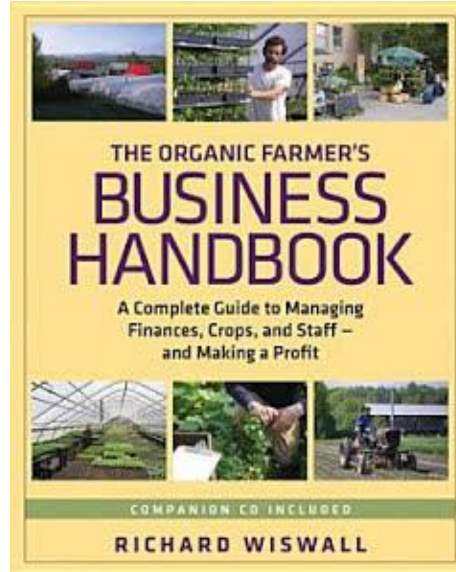
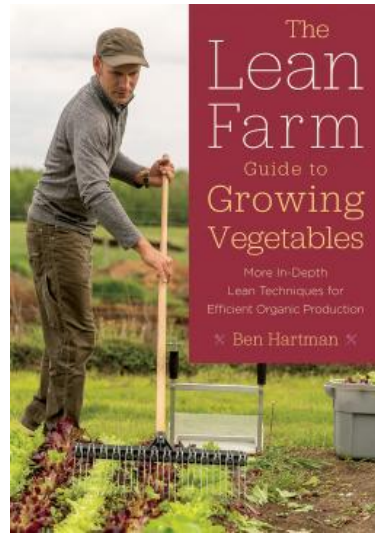
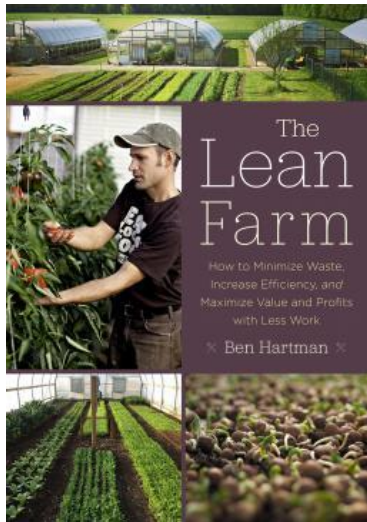








# Learn From Others





# What's the least efficient part of your operation?





**Questions?**  
**Tom Buller**  
**tombuller@ksu.edu**  
**785-843-7058**

**K-STATE**  
Research and Extension

Douglas County

